

## WEST DEVON BOROUGH COUNCIL

## BUDGET PRESSURES

	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £	Yr5 2022/23 £
Waste collection, recycling and cleansing contract (estimate)	510,000	190,000	70,000	70,000	70,000	70,000
Inflation on the street cleaning and public conveniences	30,000	10,000	10,000	10,000	10,000	10,000
Reduction in planning income	125,000	0	0	0	0	0
Triennial Pension revaluation	80,000	25,000	0	75,000	0	0
Inflation on goods and services	70,000	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading	40,000	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 2% modelled	40,000	85,000	95,000	40,000	40,000	40,000
Maintenance of trees	0	40,000	0	(20,000)	0	0
Reduction in Recycling credits	40,000	25,000	0	0	0	0
Planning Community of Practice - staffing resource	30,000	0	0	0	0	0
ICT support contracts - increase the budget to align to actual expenditure	0	65,000	0	0	0	0
Reduce income target for Kilworthy Park to align to actual income received	0	25,000	0	0	0	0
Reduction in Housing Benefit administration subsidy	30,000	16,500	20,000	10,000	10,000	10,000
National Insurance and National Living Wage	20,000	20,000	20,000	20,000	20,000	20,000
Provision for salary costs for steady state review		20,000				
IT - replace ageing network switches		15,000				
Waste - lease renewal		15,000				
Revenue implication of the waste capital bid in 2017/18 capital programme	0	13,000	0	0	0	0
Finance Community of Practice - staffing resource	15,000	0	0	0	0	0
Business Information Point (increase from £8,340 to £15,100) - Economy Working Group recommendations	6,760	0	0	0	0	0
Reinvest saving of £2,811 in Town Benchmarking reports and £1,000 to Youth Markets (Economy WG recommendations)	3,811	0	0	0	0	0
<b>The following are all one-off cost pressures in 2016/17 and are not required in 2017/18 and are therefore reversed out in 2017/18</b>						
Trading company - specialist advice - One off	(150,000)	0	0	0	0	0
Specialist resource - Waste and Cleansing options review and delivery -one off	(80,000)	0	0	0	0	0
Our Plan	(75,000)	0	0	0	0	0
<b>TOTAL IDENTIFIED BUDGET PRESSURES</b>	<b>735,571</b>	<b>674,500</b>	<b>325,000</b>	<b>315,000</b>	<b>260,000</b>	<b>260,000</b>

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## Contribution to Earmarked Reserves

(This line shows the annual contributions into the Reserve)

	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £	Yr5 2022/23 £
Contribution to IT Development Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Contribution to Planning Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs) Contribution to Strategic Change Reserve to meet redundancy and pension costs - Contributions reduce to zero in 2020/21	160,000	10,000	10,000	0	0	0
Net contribution to T18 Reserve to meet other non-recurring costs (Contributions are offset by savings as per the Business Case)	67,000	0	0	0	0	0
<b>Total Contribution to Earmarked Reserves</b>	<b>277,000</b>	<b>60,000</b>	<b>60,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

Note - The items highlighted in grey show new items for costs/savings which have been identified since the 28th November 2017 Hub Committee budget report.

## SAVINGS AND INCOME GENERATION IDENTIFIED

	BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £	Yr5 2022/23 £
Income from investments in commercial property	0	100,000	0	0	0	0
Re-procurement of contracts (e.g. savings from Leisure contract)	346,000	0	50,000	135,000	130,000	260,000
Budget Scouring exercise (£45,000 reduction in the contribution to the repairs and maintenance earmarked reserve for car parking maintenance, £25,000 saving on purchase of equipment and £5,000 on staff travel)	75,000	0	0	0	0	0
Opt-in charged garden waste service	67,500	122,500	0	0	0	0
Car parking income from a review of charges	0	180,000	0	0	0	0
Additional car parking income (increase income target to reflect actual income being achieved)	0	40,000	0	0	0	0
Review of Accommodation/Office requirements	0	40,000	42,000	0	0	0
Housing Benefit recoveries of overpayments (increase income target to reflect actual income being achieved)	0	85,000	0	0	0	0
Cessation of accepting cash and cheques	0	17,500	17,500	0	0	0
Planning Fees (increase income target to reflect actual income being achieved)	0	15,000	0	0	0	0
Business Rates pooling gain	30,000	0	0	0	0	0
Reduction in Partnership funding (level of reduction TBC)	0	28,000	0	0	0	0
Villages in Action (£8,000 to £4,000), SW Museum (£2,000 to £1,000) and cease Economy Grants (£5,571) - Economy Working Group recommendations	10,571	0	0	0	0	0
Extra treasury management income	0	20,000	20,000	20,000	0	0
Trade waste income	0	15,000	0	0	0	0
Introduction of Direct Lets Scheme	0	10,000	12,000	0	0	0
Reduction in the size of the Hub Committee	0	11,500	0	0	0	0
Paperless Committee agendas	0	3,500	0	0	0	0
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant	6,600	6,100	5,500	0	0	0
Charging for duty planning service	0	6,500	0	0	0	0
Charging for food advice	0	5,000	0	0	0	0
Savings from the re-procurement of the Insurance contract	0	35,000	0	0	0	0
Saving on external audit fees for 2018-19	0	8,000	0	0	0	0
Reduced running costs at Kilworthy Park and additional leasing income	5,000	0	0	0	0	0
Income generation from alternative investment vehicles (e.g. property investment fund)	25,000	0	0	0	0	0
<b>TOTAL SAVINGS AND INCOME GENERATION</b>	<b>565,671</b>	<b>748,600</b>	<b>147,000</b>	<b>155,000</b>	<b>130,000</b>	<b>260,000</b>

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